

Our purpose

Improve global environment fostering local development

Our values









Key Figures

1.4 GW in operation or construction

9.7 GW pipeline of projects

€6.5bn

Secured revenues (2019-2044)

€1.5bn
of total balance sheet

+ 1100 Employees



Energy producer and services provider



Renewable Power Producer

Owner of wind,
 solar, biomass, hydro,
 storage power plants



Services Provider for internal and external projects

- Development of renewable projects from scratch
- Engineering, procurement and construction - EPC
- Operation and maintenance –
 O&M



Worldwide presence Europe 292 MW* France Guiana ₩ UK **1.4 GW** in Greece +1100 operation or employees construction Portugal Italy helexia **Spain** helexia Belgium **714** employees 2.2 GW pipeline **Latin America** 933 MW* Africa & Asia 139 MW* Brazil **Kenya** employees 5.1 GW pipeline Jordan Voltalia Offices 102 1.2 GW * In operation and under employees pipeline Data from 31.12.2020 construction

Voltalia's success story

2005-2011

Build up and first operations

- Creation as an IPP flexible across renewable technologies
- Integrated model providing services
- Geographic focus in: French Guiana, Brazil, France and Greece

Installed Capacity

2012-2015

Fast organic growth

- 100% organic growth growth resulting from successful developments
- Capacity ramp up and profitable developments
- Exceptional track record in wind energy in Brazil
- Continuous focus on core geographies

2016-2019

Creation of a global integrated renewable energy company

- August, 2016 acquisition of Martifer Solar
- · Re-inforce our solar offering
- Validation of our services strategy
- · Secure 1GW objective
 - New clients (including corporates with Helexia)
 - New services (including wind O&M with Greensolver, My Wind Parts)
- Growth financed by the 2019 capital increase (€376 million)

2020-2023

New growth cycle on solid foundations

- Installed capacity tops 1 GW
- Record energy sales contract wins in 2020 (LCL, Telefonica, City of London...)
- Owner of the largest battery storage system in France – Toco in French Guiana
- Successfully leveraging our services activities
- Launched a new service for B2C with IKEA
 2.600 MW+

1,000 MW

678 MW

– 2020 and 2023 ambitions

44 MW

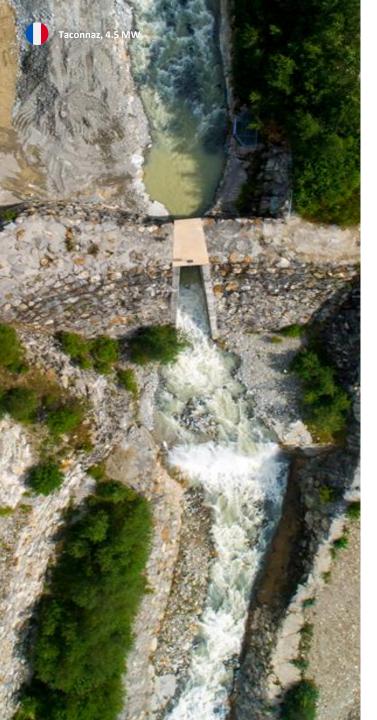
2005 2012

2016

2019

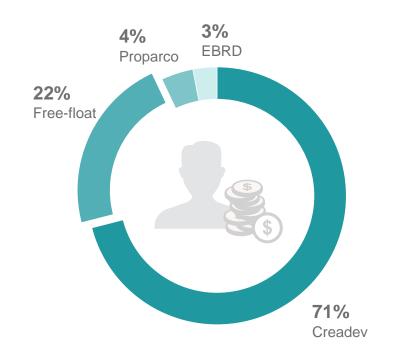
2023





A solid shareholding base

Voltalia is listed on the regulated market of Euronext Paris, compartment A (FR0011995588 – VLTSA) and is part of the Enternext Tech 40 and CAC Mid & Small indices. The Group is also included in the Gaïa-Index, an index for socially responsible midcaps.





CREATING FOR PEOPLE

Investment company of the Mulliez family founded in 2002

Family owned retail brands include:





















A fully integrated sustainable business model

Presence throughout the entire value chain

Sustainable value creation

... aligned with our stakeholders' interests

DEVELOPMENT

(2 - 8 years)

- Land negotiation and plant design
- Permitting
- Sales contracts
- Project financing



Conception

Financing

- · Dialogue with local stakeholders
- Identification of local needs for socio economic improvements
- Environmental impact studies and integration of mitigation measures

CONSTRUCTION

(1 - 2 years)

- Engineering
- Procurement
- Construction management



EPC

- Long-term partnerships with local suppliers favoured
- · HSE criteria and penalties

OPERATION

(15 - 40 years)

- · Power plant operation
- · Equipment maintenance
- Energy sales to national operators and private



Operation & Maintenance



Energy sales

- Optimization of natural resources
- Monitoring of environmental issues
- Follow up of socio economic projects



Renewable Power **Producer**

Voltalia produced and sold 2.8 TWh using its own production assets in 2020 all around the world.















We offer bespoke and turnkey solutions to power businesses and industries with renewable electricity from dedicated plants.













Development

Our multi-energy expertise enables us to make the most out of each territory's local energy resources.

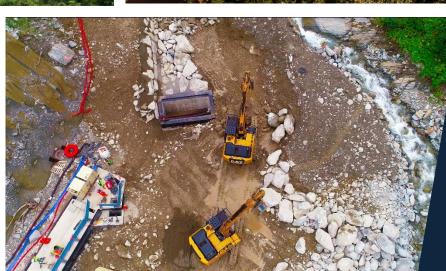
We work on all the steps, from the assessment of potential and securing the best spots to the launch of construction after getting all permits and authorizations required.

In this way, the projects we develop are profitable and sustainable and become great investment opportunities. Investors rely on our experience to develop and manage highly complex projects anywhere in the world.











Engineering, Procurement & Construction

Flexible ; Global Structure ;

10-year ¦ International Expertise ¦

Worldwide Scope | Of Intervention |





Operation & Maintenance

Preventive and corrective

Maintenance reporting

Stock management and technical advice

Re-engineering and optimization

Multi-technology and non intrusive systems

Full asset management service

Local fields teams

Asset upgrading & revamping

Global Wind Performance & Operation Center

Solar Hub monitoring solar plants worldwide



















DistributionYour PV partner

Personalized commercial attention / Local dedicated sales force

Technical support / Training workshops

Logistics and warehousing: flexible logistics provided by large and reliable international and local logistics network

After sales service

Team with local presence





A positive contribution to SDGs



- · Expanding new renewable capacity each year
- Pro-actively targeting non-subsidized energy (85% non dependent on support policies)
- + 2.8 TWh of clean energy provided in 2020



- Construction of new infrastructure in isolated sites
- Improve access to infrastructure (telecom towers)
- Upgrade of local resources and circular economy processes



- 1,546 ktons of eqCO2 avoided in 2020
- · Raising awareness about climate change in France and Brazil



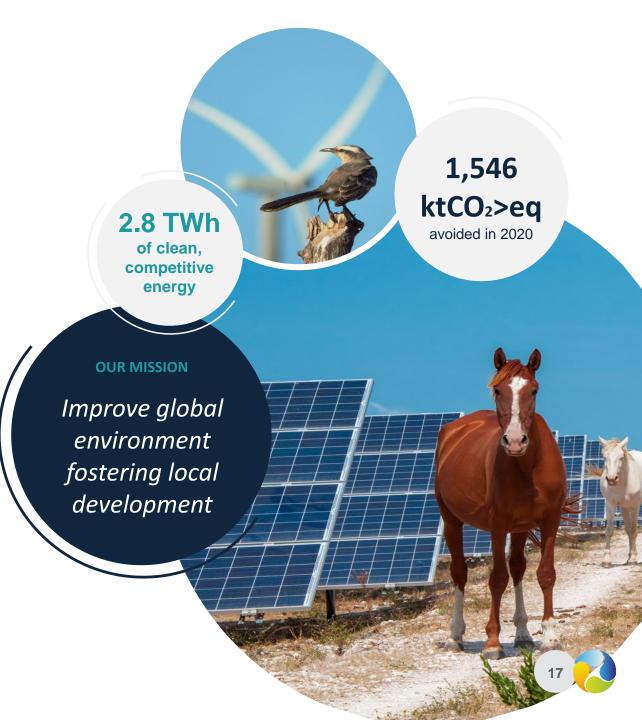
- Electricity consumption of 3 million people covered, 97% in emerging countries
- · Access to energy to reduce social and economical exclusion





We generate clean and certified energy.

The certificates validate renewable origin and guarantee commitment to sustainability.



Actions to improve global environment



World Water Day, March 2019

The beach cleaning effort, took place in Areia Branca, RN and Arpoador, RJ – Brazil

- More than 130 volunteers
- Over 100 kg of garbage collected, in addition to 15 tires



World Clean Up Day, Septembre

2019

Gathered millions of participants in 160 countries to clean up the planet

Voltalia participated to this event and 24 members were part of Voltalia team in Paris. Good mood and energy made it possible to collect 9L of cigarette buts (which is the equivalent of 4 200 cigarette buts.

Foster local development with social projects



Operation Smile (Child healthcare)

Largest organization dedicated to children with facial deformities

- 2016-2020 program
- 168 surgeries
- Held more than 2,800 medical consultations



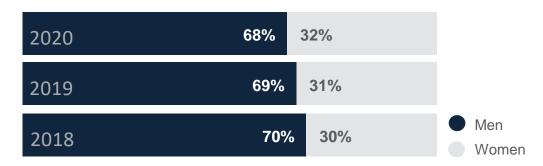
Voltalia is investing in the reform and expansion of structures of APISMEL

- Support in obtaining the State Inspection Seal
- Promotes qualification courses for beekeepers
- More than 150 people benefited, and 1000 people indirectly benefited



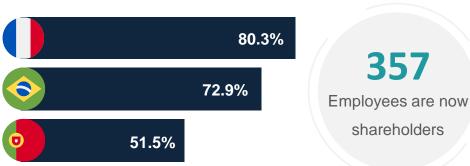
Our focus are our employees

Gender Diversity



Employee Share Purchase Program

(Subscription rate by country)



Health, Safety and Environment (HSE) principles

Achieve a healthy and injury-free workplace, aiming the zero accidents goal.

Minimize the environmental impact of our operations.

Improve continuously the **work conditions** and the global environment.





Installed capacity tops 1 gigawatt at end December 2020



Record energy sales contract wins in 2020

AN ALL-TIME HIGH LED BY SOLAR

In MW 1,028 2018 **6** boulanger **x2.6** Braskem 2019 _Crédit AMutuel_ 389 Telefonica Auchan RETAIL +59% 2020 241 **DECATHLON** vivo Corporate PPAs 18-year duration on average* 2018 2019 2020

CORPORATE PPA STRONG PENETRATION

Corporate PPAs fueling Voltalia growth



Voltalia in the UK

- → Presence in the UK since 2012 and strong track record
- → Development, Construction and Operation of 22 solar firms ~193 MW

Rationale for the City of London Corporation

- Reduce emissions as part of the City's Climate Action Strategy (net zero target by 2040)
- Reduce costs (£3 m) and avoid risks involved with local authority-owned energy firms

Key features:

- → 49.9 MW new-build solar farm in Dorset
- → 50%+ of the City Corporation's electricity (Guildhall headquarters, three wholesale markets and the Barbican arts centre)
- → 15-year contract

Owner of the largest battery storage system in France

- Toco in French Guiana

Voltalia in French Guiana

- Birthplace of Voltalia (2005), seasoned local team of 40 people
- 29 MW in operation and under construction in biomass, hydro, ground and roof-mounted solar power and storage

Why use storage?

- Improve predictability and stability of electricity production
- Reduce costs and emissions: avoid burning expensive and polluting fossil fuels

Key features of the Toco storage complex:

- → 12.6 MW / 16.5 MWh in operation
 - 2.6 MW / 2.9 MWh unit backing a 3.8 MW solar power plant (Savane des Pères)
 - 10 MW / 13.6 MWh unit (Mana storage)
- Plus 0.5 MW / 0.6 MWh additional unit under construction



Successfully leveraging our services activities



- → From Voltalia's global Solar center of expertise to...
- ...major EPC contractor, with 300 MW signed since the beginning of the year



- → From EPC contractor for third-party clients (7.5 MW built since 2018) to....
- ...developer and owner of the largest solar project (140 MW) in the West Balkans



GREECE



JORDAN

- → From a well-established player active since 2007, notably in O&M services to...
- of a new 12 MW solar projects in the Peloponnese region
- → 400 MW pipeline

- From one-stop-shop service provider to...
- ...owner of 4 solar plants for a total of 57 MW
- → Synergies with Voltalia solar hub in Egypt

PRESENCE ACROSS THE VALUE CHAIN KEY TO ACCELERATE THE COMPANY'S DEVELOPMENT

Sucess of Helexia, 18 MONTHS after integration

Since acquisition

- Installed capacity +63% at 83 MW
- ---→ Contracted portfolio x3.2 at 165 MW
- → Headcount x2 at ~150 at end 2020
- New presence in Spain, Morocco and Brazil







Major Helexia win with Telefonica





Why Helexia?

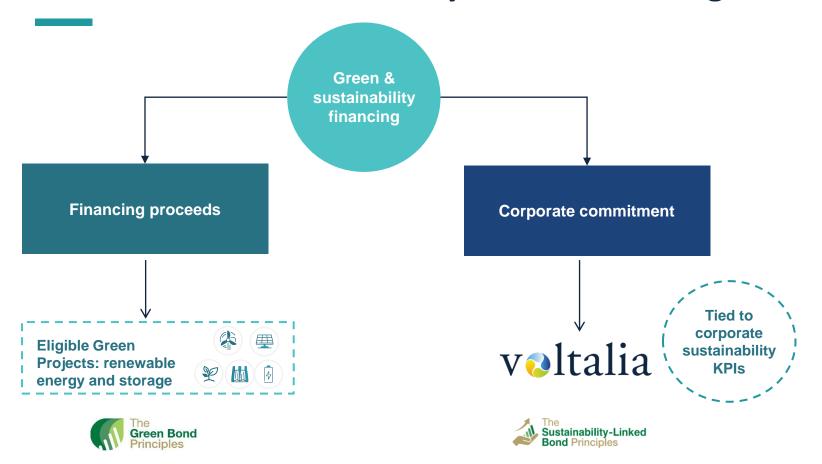
- Know-how on distributed electricity generation, management of energy contracts along with Telefônica and the local distributors
- → Strong backing of Voltalia Brazil

Key features of the contract

- Scope: EPC, O&M of 16 new-build solar farms in 5 states: 60 MW
- → 15-year contract
- → Commercial operation scheduled in Q1 2022



New Green & Sustainability-linked Financing Framework



INAUGURAL GREEN CONVERTIBLE BOND

- Nominal amount: ~€200m
- Maturity: 2025
- Coupon: 1.0% p.a.
- Conversion premium: 37.5% above reference price
- Reference price: €23.15
- Potential maximum dilution:6.6%
- Lock-up period: 90 days

ALIGN RENEWABLE ENERGY BUSINESS AND FINANCING WITH CORPORATE SUSTAINABILITY

COMMITMENTS AND VALUES







TRANSMISSION LINE MELI-AÇU III 500 kV





2019 connected



52 kilometers

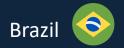


112 towers



2 GW Maximum power





VENTOS DE SERRA DO MEL I & II 291 MW



WIND



2018 connected



3.465 MW per wind turbine



83 turbines



291 MW power



2 369 858 inhabitants



Brazil 🤝



SÃO MIGUEL DO GOSTOSO **108 MW**



WIND



2015 connected



132 m rotor diameter



3 MW per wind turbine



520 GWh Generated per year



880 503 inhabitants



205 042 tons of CO2 avoided per year







ABBOTS RIPTON 24.7 MW









2014 connected



hectares



24.7 MW power



5 622 homes with clean energy



10 679 tons of CO2 avoided per year







CALTAGIRONE **11 MW**



FIXED





2011 connected



75 hectares



11 MW power



5000 homes with clean energy



8 900 tons of CO2 avoided per year







MUBUGA 8.6 MW



FIXED





2021 connected



8.6 MW power



87 600 inhabitants





CABANON 3 MW



TRACKERS





2021 connected



hectares



3 MW power



4 000 inhabitants





RA SOLAR 32 MW



TRACKERS



2019 connected



70 hectares



93 150 solar panels



32 MW power



5000 homes with clean energy



35 556 tons of CO₂ avoided per year







IKEA 1.7 MW



ROOFTOP





2011 connected



facilities of IKEA, Italy



1.7 MW power



761 homes with clean energy



1 520 tons of CO2 avoided per year







Portugal

COSTA VERDE 998 kWp



ROOFTOP





30 000 square meter



1 584 MWh year production



454 homes with clean energy



713 tons of CO2 avoided per year





CACAO 5.1 MW



BIOMASS





2018 connected



5.1 MW power



16 000 inhabitants



28 500 tons of CO₂ avoided per year

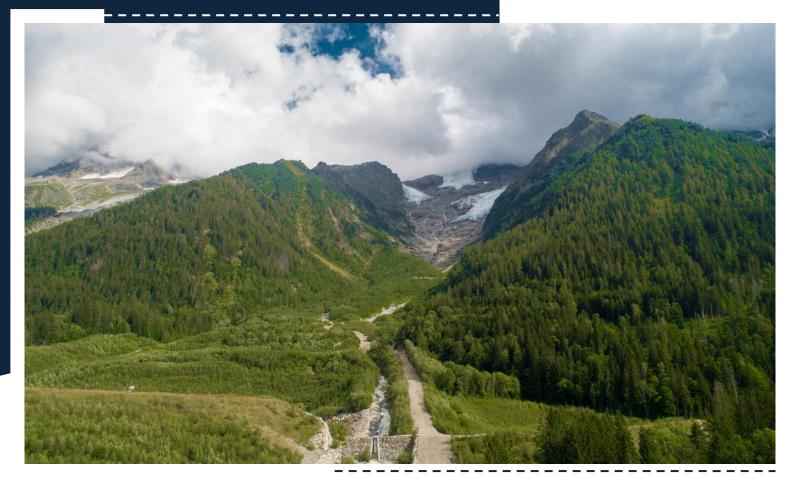




TACONNAZ 4.5 MW



HYDRO





2019 connected



4.5 MW power



1.055 m3 maximum turbine flow



10 400 inhabitants



2 700 tons of CO2 avoided per year







MANA STORAGE 10 MW



STORAGE



CONCEDE ON

In construction



10 MW power



11.3 MWh cumulative capacity



battery storage units (5 MW / 4 MWh) + (5 MW / 7.3 MWh)



12 000 local inhabitants

